



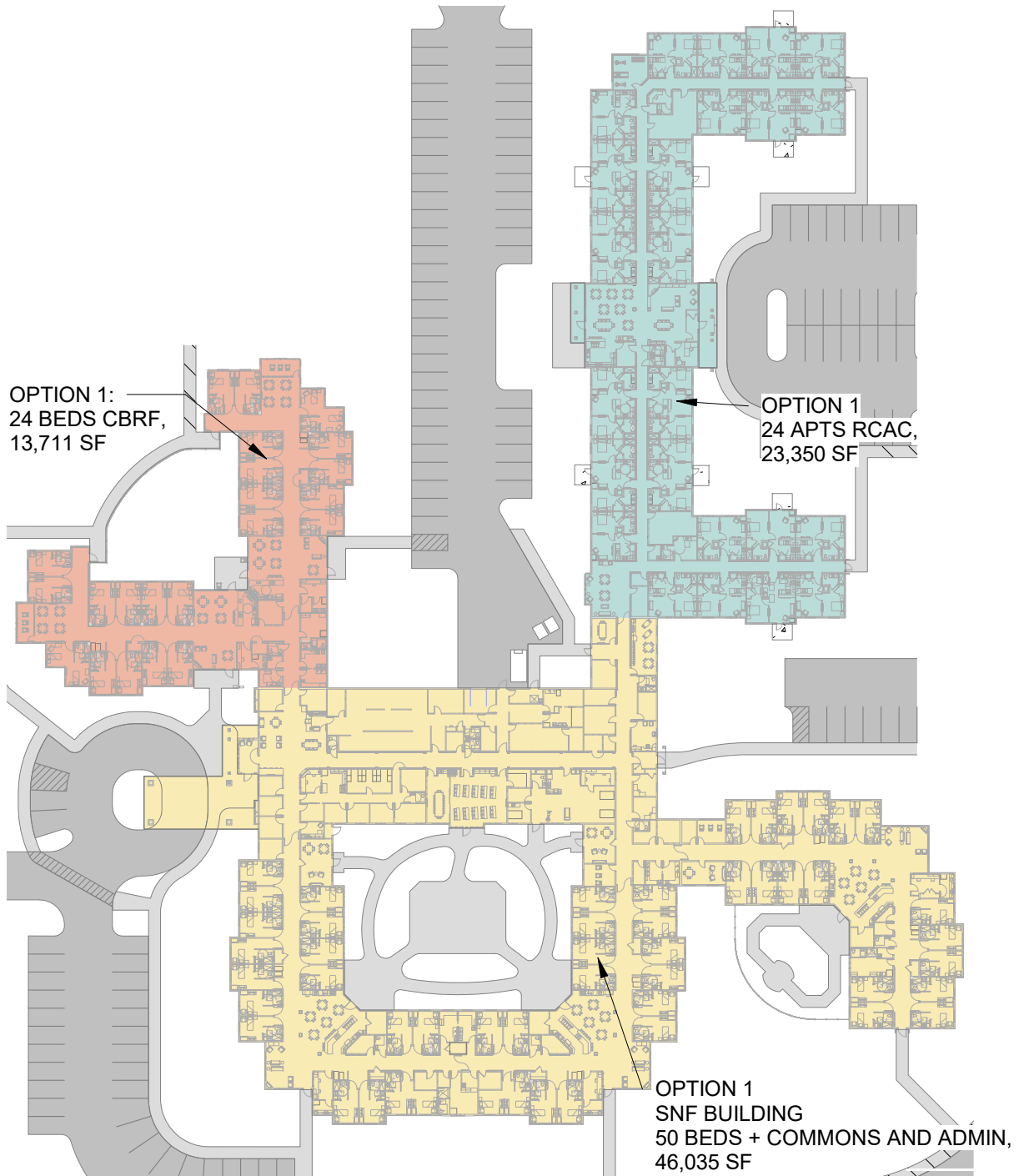
Creating, Transforming and Sustaining
Senior Living Communities.

50/24/24

OPTION 1

NTS

ROLLING HILLS
3/4/21





COMMUNITY
LIVING[™]
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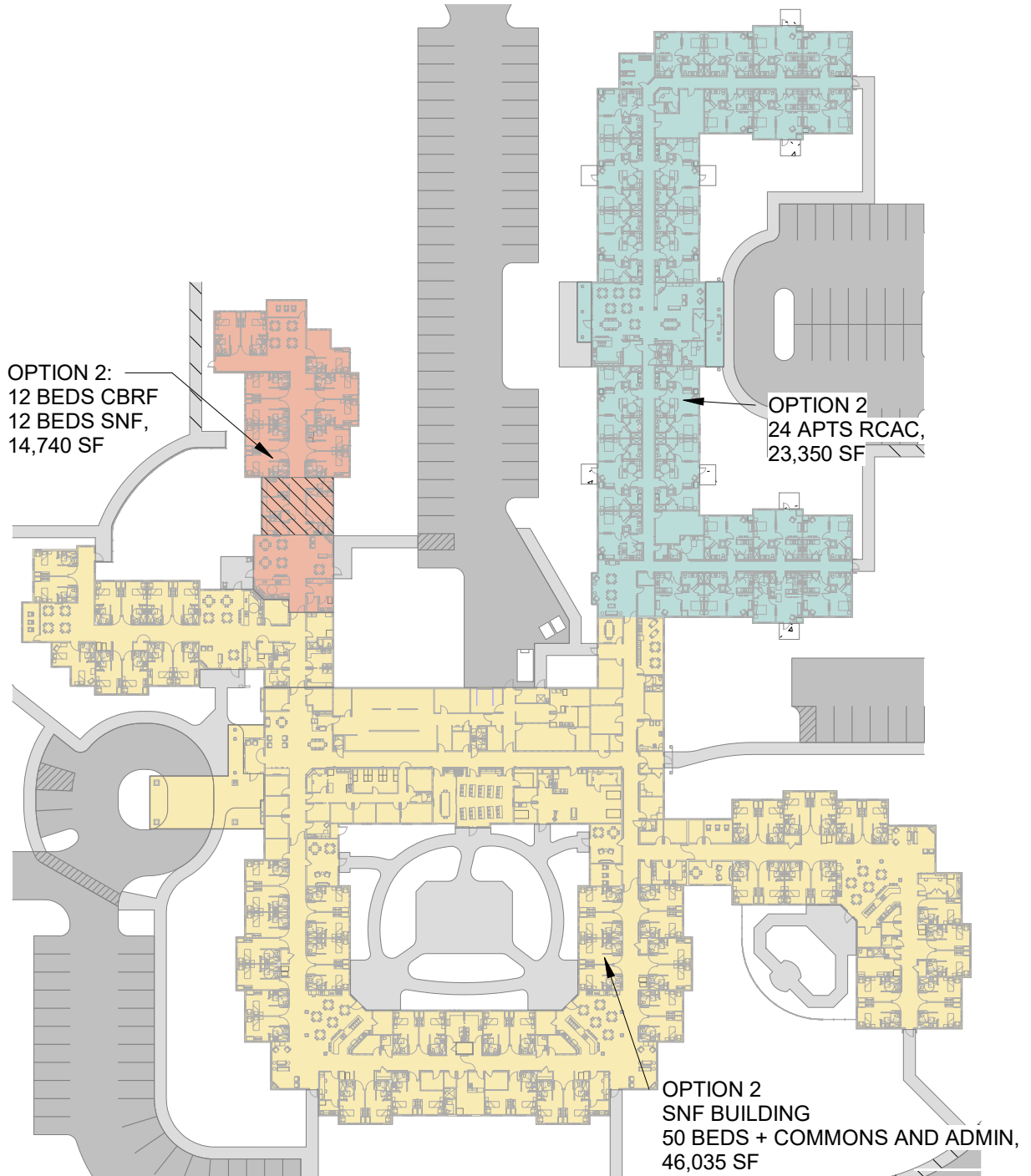
*Creating, Transforming and Sustaining
Senior Living Communities.*

62/12/24

OPTION 2

NTS

ROLLING HILLS
3/4/21





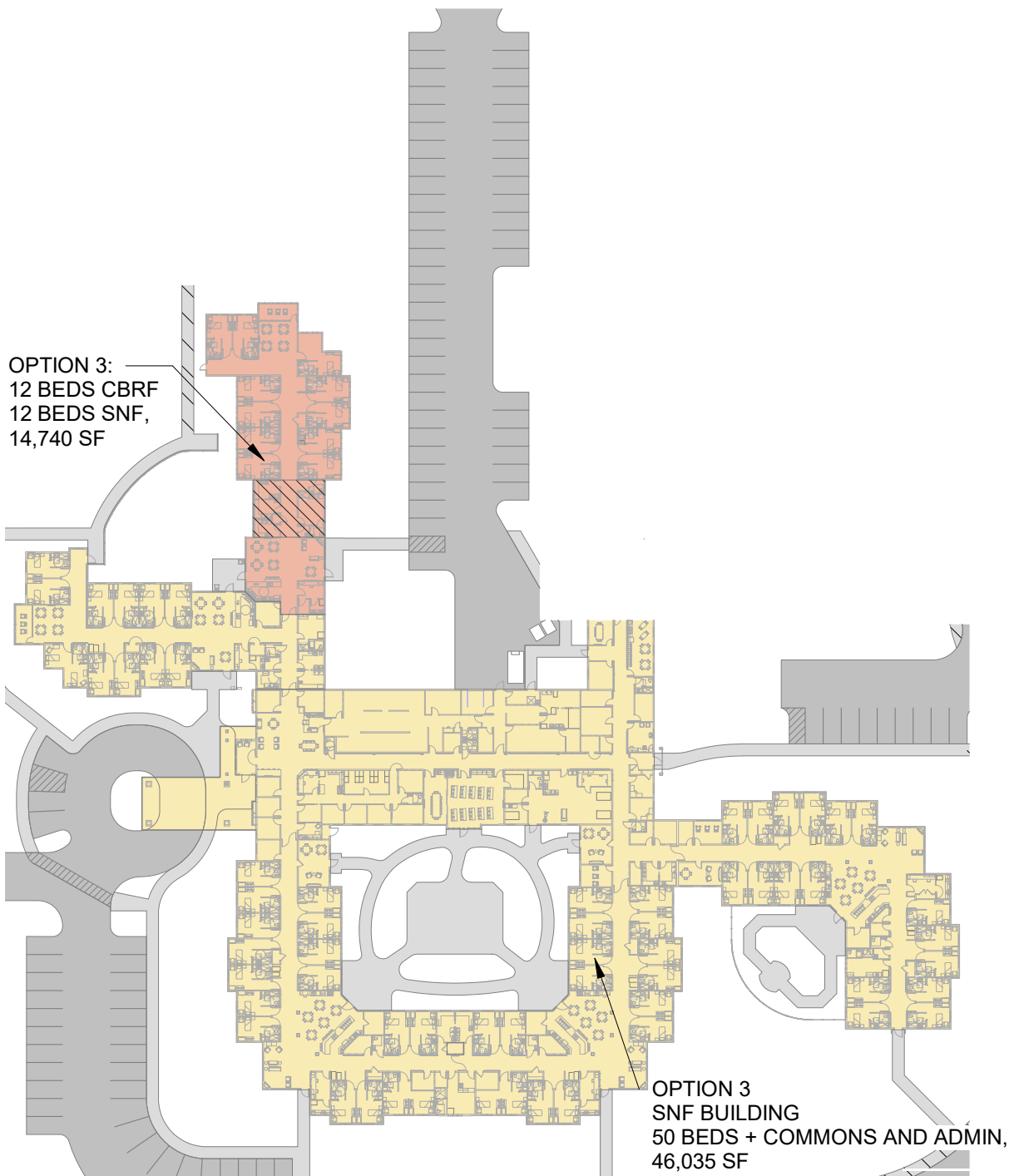
Creating, Transforming and Sustaining
Senior Living Communities.

62/12/0

OPTION 3

NTS

ROLLING HILLS 3/4/21





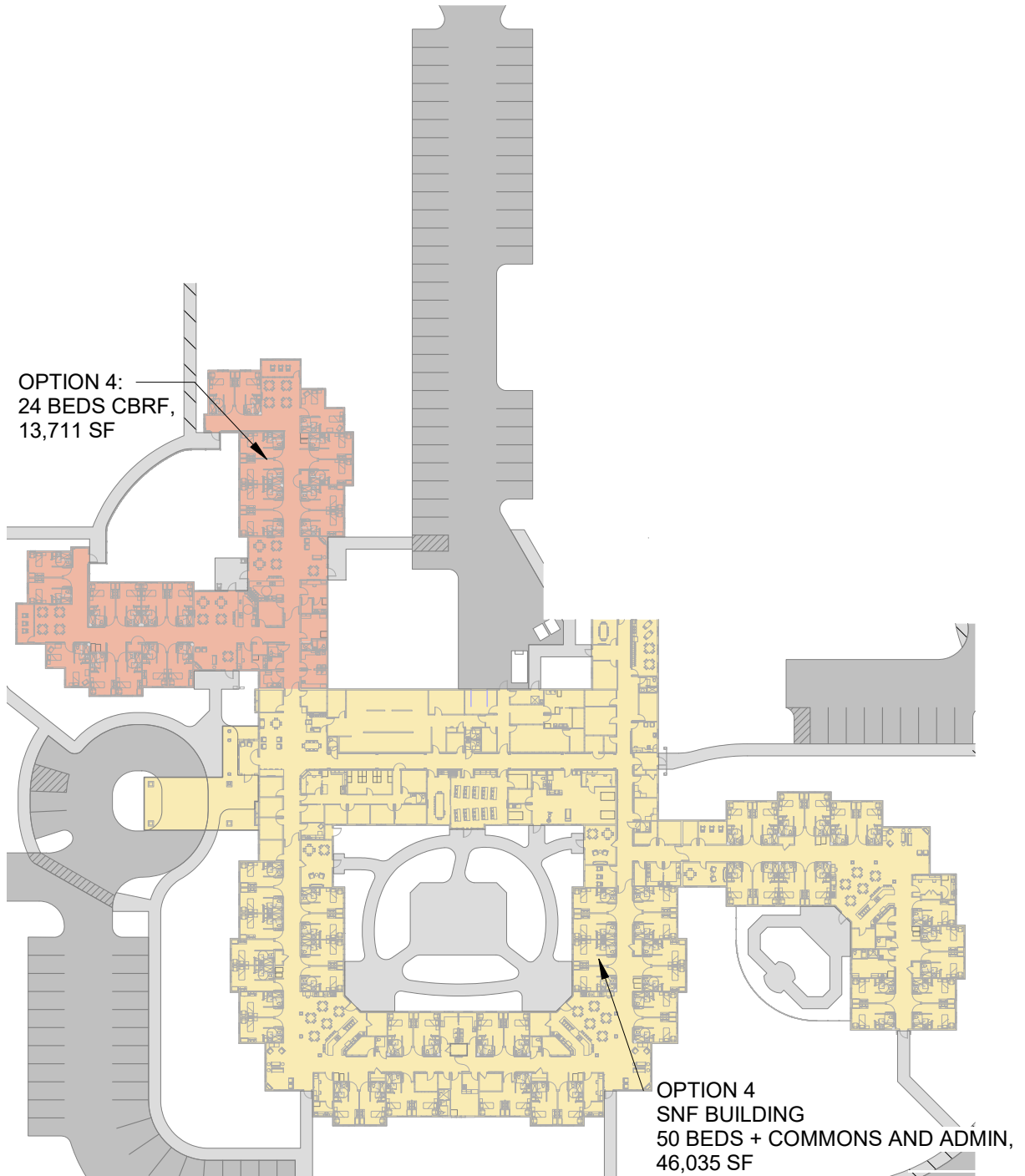
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Senior Living Communities.

50/24/0

OPTION 4

NTS

ROLLING HILLS
3/4/21



Rolling Hills Financial Projections

OPTION 1	OPTION 2	OPTION 3	OPTION 4
50 Skilled Nursing Facility 24 Assisted Living/CBRF 24 RCAC/Assisted Living	62 Skilled Nursing Facility 12 Assisted Living/CBRF 24 RCAC/Assisted Living	62 Skilled Nursing Facility 12 Assisted Living/CBRF	50 Skilled Nursing Facility 24 Assisted Living/CBRF

Revenue

Net Resident Service Revenue:

Skilled Nursing Facility Revenue	\$ 4,426,564.49	\$ 5,116,283.09	\$ 5,116,283.09	\$ 4,426,564.49
CBRF Revenue	\$ 1,062,150.00	\$ 478,150.00	\$ 478,150.00	\$ 1,062,150.00
RCAC Revenue	\$ 806,650.00	\$ 806,650.00	\$ -	\$ -
Other Operating Revenue	\$ 636,854.40	\$ 732,407.40	\$ 727,907.40	\$ 632,854.40
Total Projected Revenues	<u>\$ 6,932,218.89</u>	<u>\$ 7,133,490.49</u>	<u>\$ 6,322,340.49</u>	<u>\$ 6,121,568.89</u>

Expenses

Salaries & Wages	\$ 3,694,547.96	\$ 3,799,756.70	\$ 3,662,383.95	\$ 3,565,387.71
Employee Benefits	\$ 1,510,969.14	\$ 1,558,353.35	\$ 1,485,120.03	\$ 1,439,015.25
Medicaid Bed Assessment	\$ 102,000.00	\$ 126,480.00	\$ 126,480.00	\$ 102,000.00
Supplies and Other	\$ 1,337,400.51	\$ 1,350,788.74	\$ 1,169,397.56	\$ 1,156,009.33
Bad Debt	\$ 94,430.47	\$ 96,016.25	\$ 83,916.50	\$ 82,330.72
Utilities	\$ 182,382.90	\$ 182,382.90	\$ 131,943.60	\$ 131,943.60
Total Projected Expenses	<u>\$ 6,921,730.98</u>	<u>\$ 7,113,777.94</u>	<u>\$ 6,659,241.65</u>	<u>\$ 6,476,686.61</u>

Current & Projected Operational Tax Levy (Projected Revenues less Projected Expenditures)

<u>\$ 10,487.90</u>	<u>\$ 19,712.54</u>	<u>\$ (336,901.16)</u>	<u>\$ (355,117.73)</u>
Cost to Operate New Building without Debt Service.	Cost to Operate New Building without Debt Service.	Cost to Operate New Building without Debt Service.	Cost to Operate New Building without Debt Service.